

Research Briefing

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Corporate criminal liability in England and Wales



Summary

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Summary

Corporates in themselves can't think or act – it's their members, employees or directors that do so. But they generally are 'legal persons', so can commit crimes.

As [crime is devolved in Scotland and Northern Ireland](#), this briefing focuses on England and Wales.

How corporates can be prosecuted

In England and Wales there are **three ways** a corporate can be prosecuted for a criminal offence committed by those acting on its behalf:

1. If Parliament has created a specific criminal offence for corporates, such as under the Bribery Act 2010 or the Criminal Finances Act 2017;
2. Through vicarious liability, which is generally used for regulatory offences that don't require proof of fault; and
3. Through the identification doctrine, when someone who can be said to be the "directing mind and will" of a corporate commits the offence.

Calls for reform

Successfully prosecuting large corporates has been challenging, leading to concern the UK is [falling behind internationally](#) in tackling corporate crime. The identification doctrine has been interpreted narrowly by the courts, as shown in the [2020 Barclays case](#), and vicarious liability is limited in its scope. As a result, there has been pressure from politicians and campaign groups to expand the first option - for Parliament to intervene and reform corporate criminal liability.

Responding to a call for evidence on this issue in November 2020, the Government said it had not identified a clear consensus on the best path for reform, and therefore [asked the Law Commission](#) to undertake a review. The Law Commission report [was published](#) in June 2022, setting out ten options for reform (but not making recommendations). The options include reforming the identification doctrine and introducing a new criminal offence of "failure to prevent fraud", but (to the disappointment of [some campaign groups](#)) a general "failure to prevent economic crime" offence was rejected for being too broad.

In the meantime, there has been continued pressure on Government from within Parliament to move faster, most recently through unsuccessful amendments tabled during the passage of the Financial Services Act 2021.

For wider information about economic crime in the UK, see our briefing [Economic crime in the UK: a multi-billion pound problem](#).

1 What is corporate criminal liability?

What is a crime?

Defining “crime” is hard, but at its heart a criminal offence is an act punishable by the State. It is tried in the [criminal courts](#) and the punishment imposed for committing it might include imprisonment and fines.

Sometimes, in addition to or instead of the power to bring criminal prosecutions, regulators – like the Financial Conduct Authority – are granted powers to impose punishments like fines, but these aren’t crimes – they are regulatory penalties. The process for imposing them differs from criminal offences.

As an example, section 146 of the [Policing and Crime Act 2017](#) empowers the Office of Financial Sanctions Implementation (OFSI), a department within the Treasury, to impose monetary penalties for breaches of financial sanctions. To impose the penalty OFSI doesn’t need to prove a breach to the criminal standard of being “sure that the defendant is guilty”¹ – it needs to prove it to the civil standard of “balance of probabilities” (ie, more likely than not).²

What is a corporate?

When we talk about “corporates”, we usually mean companies. But the definitions used in law are wider than this. For example, the corporate criminal offence of failure to prevent bribery under section 7 of the Bribery Act 2010 applies to a “relevant commercial organisation” which includes:

- bodies incorporated in the UK;
- those incorporated outside the UK that carry on business in the UK; and
- partnerships (which by their nature are not incorporated).

¹ Crown Prosecution Service, [The Code for Crown Prosecutors](#), 26 October 2018, para 4.7

² See Lord Nicholls in the case of [In re H \(Minors\)](#) [1996] AC 563, para 73

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When can a corporate be criminally liable?

Corporates in themselves obviously can't think or act – it's their members, employees or directors that do so. But there are three ways a corporate can be prosecuted for a criminal offence committed by those acting on its behalf:

1. Parliament creates a specific criminal offence for corporates

Sometimes Parliament passes a law creating a criminal offence specifically intended for corporates. One example is corporate manslaughter,³ a criminal offence applying to organisations whose activities are managed in a way that breaches duties it owes (for example to its employees) and causes a person's death. Since it's of course not possible to imprison a corporate, the punishment for committing these offences would typically be a fine. Separately, there is also the reputational damage caused to a company for being found to have committed a crime.

Other examples include offences under the Bribery Act 2010 and the Criminal Finances Act 2017, discussed further below.

2. Vicarious liability

Vicarious means “experienced as a result of watching, listening to, or reading about the activities of other people, rather than by doing the activities yourself”. In some cases, even though a criminal offence might not specifically be made for companies, the law considers it appropriate for a corporate to be held vicariously liable for criminal acts done by its employees or agents. A court might consider, looking at the language and purpose of a law, that it is appropriate for employers to take criminal responsibility for offences committed by its employees.⁴ So for example an employer that owns shops can be held vicariously criminally liable if one of its employees sells lottery tickets to an underage person.⁵

In theory vicarious criminal liability is not based on fault – the corporate is found to be liable because it is appropriate for it to take responsibility, not because it has done anything wrong. That is why it is usually found in “strict liability” areas of the criminal law like environmental and consumer

³ Under section 1 of the [Corporate Manslaughter and Corporate Homicide Act 2007](#)

⁴ See for example the case of *Mousell Brothers Ltd v London & North Western Railway Co* [1917] 2 KB 836, 845

⁵ A criminal offence under the National Lottery etc. Act 1993

protection offences, which often don't require the person who committed the offence to be at fault – it is enough that the act was done.

Using the lottery example above, an employer can be held vicariously liable for their employee selling tickets to an underage person even if they weren't aware that the sale had happened, and even if the employee who sold the ticket didn't know they were selling the ticket to an underage person. The idea in such cases is not necessarily to punish people who have done something wrong but to “encourage greater vigilance in preventing the commission of the prohibited act”.⁶

Vicarious liability is a narrow concept since it is used for regulatory offences, and so would not for example currently be used for economic crimes like fraud, which need proof of being at fault. For a crime like fraud the only current way of prosecuting a corporate is through the identification doctrine.

3. The identification doctrine

This is when someone who is the “directing mind and will” or “an embodiment” of a corporate commits the criminal offence.⁷ The idea is that a person committed the offence in circumstances where it would be a fiction to try and distinguish between them and the company. It applies to all criminal offences which can be punishable by a fine (as a company clearly cannot be imprisoned) and which can sensibly be said to be committed by someone within the scope of their authority.⁸ It might include for example fraud committed by the members of the board of a company.

It's unclear how senior someone must be within a company to be “identified” with it. By requiring that only the most senior persons can be the “directing mind and will” of a company, it's arguable that large companies are let off the hook, since many key decisions will be decentralised away from the most senior management.

The Barclays case and the identification doctrine

The recent high-profile *Barclays* case shows the limits of the identification doctrine. The case is from 2018 but the judgements were only released in 2020 after reporting restrictions were removed.

This was the only prosecution of a bank to emerge from the 2007/08 financial crisis.⁹ In the *Barclays* case, senior executives of Barclays, including the Chief Executive (CEO) and Finance Director (CFO), attracted funds from Qatari investors to avoid having to be bailed out by the UK Government.

The Serious Fraud Office (SFO) alleged that the true commissions (fees) paid to the Qatari investors were far higher than had been publicly announced –

⁶ Harrow London Borough Council v Shah And Another [2000] 1 W.L.R 83, p88

⁷ See Tesco Supermarkets Ltd. v Natrass [1972] AC 153

⁸ So would obviously not apply to a crime like rape, for example. See CPS, [Corporate Prosecutions](#)

⁹ Herbert Smith Freehills, [No “directing mind and will” found in SFO prosecution of Barclays](#), 5 May 2020

and that the Barclays executives deliberately hid this to make their position seem stronger than it was, and to avoid having to pay similarly high commissions to other investors. The SFO argued that the alleged criminal dishonesty of the senior executives could be identified with the company, and prosecuted Barclays for conspiracy to commit fraud alongside the more technical offence of unlawful financial assistance.

Why the prosecution failed

However, the SFO's attempt failed in both the Crown Court and the High Court (which was effectively acting as an appeal court to the Crown Court decision). Both courts rejected the view that the senior executives could be the "directing mind and will" of Barclays, because although they occupied senior roles, they did not have the authority of the company to conclude the relevant agreements. The powers which they exercised had been entrusted to the board of directors, or the Barclays Board Finance Committee (BFC).

The judge sitting in the High Court (Lord Justice Davis) concluded that since they did not have "full discretion" to act independently and they were responsible to another person [viz the BFC] for the manner in which they discharged their duties...they could not be regarded as the directing mind and will for the purpose of performing the functions in question".¹⁰ He also questioned the justification for prosecuting Barclays:

In the present case, as I gather, Barclays is currently the subject of a regulatory investigation (albeit stayed, pending the criminal proceedings). It has also, I gather, been served with civil proceedings for financial redress by aggrieved parties claiming to have suffered loss as a result of what has occurred. Yet further, the individuals within Barclays itself said to have been responsible for what has happened are, as I have recorded, the subject of ongoing criminal prosecution. So why prosecute Barclays itself (the more so perhaps when, if there were a conviction, the resultant, presumably heavy, fine would in practice be borne by the innocent shareholders)? The answer I was given was that it was to promote deterrence and good corporate governance.

This, however, leads to another consideration. It is always open to Parliament to draft statutory offences with the position of corporations in mind. [...]¹¹

The judge in the *Barclays* case therefore suggested keeping the identification doctrine narrow in its scope, at least partly on the basis that if Parliament wanted corporates to be prosecuted more easily it could do so by creating a new corporate criminal offence.

¹⁰ [SFO v Barclays](#) [2018] EWHC 3055 (QB), paras 118 and 119

¹¹ *Ibid*, paras 102 and 103

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Recent reforms

Bribery Act 2010

Concern that the existing law on corporate liability for economic crime (essentially, the identification principle) was insufficient to tackle bribery led to the passing of the Bribery Act 2010, which obtained Royal Assent shortly before the 2010 general election.¹² Section 7 of the Bribery Act 2010 introduced a new corporate offence of failure to prevent bribery. It applies where someone associated with the organisation bribes someone. It is an offence of “strict liability”, which applies even if the organisation itself wasn’t aware of the bribery that happened. The company has a defence if it can show that it had in place adequate procedures to prevent bribery.

The [first prosecution](#) under section 7 took place in 2016, relating to a UK-based company which failed to prevent bribes paid by its subsidiary in the United Arab Emirates. The offender was ordered to pay over £2m.

Deferred Prosecution Agreements

The Crime and Courts Act 2013 then created Deferred Prosecution Agreements (DPAs), which had been available in the United States for some time.

DPAs were partly a response to difficulties involved in the prosecution of companies as a result of the high threshold needed under the “identification” principle.¹³ They are a tool that allow corporates charged with certain offences relating to fraud and dishonesty to avoid prosecution.

Instead, the corporate will enter into an agreement with prosecutors, under the supervision of a judge, to do certain things like paying a financial penalty, and co-operating relating to the future prosecution of individuals for the offence. When deciding whether to offer a DPA rather than to prosecute, prosecutors will take a number of factors into account including the seriousness of the offence and the level of co-operation it has received from the company.¹⁴

So long as the corporate abides by the DPA the matter will then be concluded without prosecution.¹⁵ The first DPA was in 2015, concerning section 7 of the

¹² Law Society, [Bribery Act 2010](#), 25 November 2019

¹³ Ministry of Justice, [Consultation on a new enforcement tool to deal with economic crime committed by commercial organisations](#), May 2012, para 26

¹⁴ CPS, [Deferred Prosecution Agreements Code of Practice](#)

¹⁵ See Serious Fraud Office, [Deferred Prosecution Agreements](#)

Bribery Act 2010, involving payments made to the Government of Tanzania, and they have been used [a number of times](#) since.¹⁶

Criminal Finances Act 2017

At the March 2015 Budget the Government announced that it would introduce a new corporate offence relating to the facilitation of tax evasion, again partly in response to concerns about the shortcomings of the “identification” principle.¹⁷ The result was the Criminal Finances Act 2017, which represents the most recent reforms in this area.

Sections 44 and 45 established the corporate criminal offences of failing to prevent the facilitation of tax evasion (both in the UK and overseas). It might apply for example to a company whose employee agreed with a supplier that it could issue false invoices to the company to evade tax. These offences were also added to the list of offences that could be dealt with by DPA.¹⁸

Modelled on section 7 of the Bribery Act 2010, it imposes criminal liability on organisations that fail to prevent persons associated with them from facilitating tax evasion. A defence will be available for corporates who show they had reasonable procedures in place, or that it was reasonable to expect them to have had procedures in place.

As at 26 May 2021 there were 14 live investigations relating to these offences but no charges or prosecutions.¹⁹

¹⁶ Serious Fraud Office, [About us](#), section of Deferred Prosecution Agreements

¹⁷ HMRC, [Tackling tax evasion: legislation and guidance for a corporate offence of failure to prevent the criminal facilitation of tax evasion](#), April 2016, para 1.4

¹⁸ See [para 26A of Schedule 13 to the Crime and Courts Act 2013](#)

¹⁹ Gov.uk, [FOI release, Number of live Corporate Criminal Offences investigations](#), updated 26 May 2021

4 The future of corporate criminal liability

Recent Government action

In December 2014 the Government published its Anti-Corruption Plan, that tasked the Ministry of Justice with examining the case for a new offence of corporate failure to prevent economic crime.²⁰

In May 2016, Prime Minister Cameron announced a consultation to consider the extension of the corporate liability “failure to prevent” model to a wider range of economic crimes such as fraud and money laundering.²¹ The Ministry of Justice call for evidence in this area was published in January 2017, following David Cameron’s announcement, while the then-Criminal Finances Bill was going through Parliament.

It asked whether it was worth building on the corporate criminal offences created relating to bribery and tax evasion, in response to corporate wrongdoing that had occurred (particularly) in the financial services sector. It explained the shortcomings in the “identification” principle and summarised the problem faced by prosecutors:

Tom Hayes, the Libor-fixer employed by UBS, was held to account in a criminal court in England but UBS, a large multi-national bank could not be prosecuted in the UK. The SFO [Serious Fraud Office] did not have sufficient admissible evidence that a person who was identified as a directing mind was party to Hayes’s conduct and therefore could not conclude that there was a realistic prospect of conviction.²²

It’s worth noting that regulatory sanctions are sometimes available where criminal ones are not, so whereas UBS could not be prosecuted for a crime relating to LIBOR manipulation, the Financial Conduct Authority did impose a £160 million fine on UBS.²³

Call for evidence: Options for reform

In the call for evidence, the Ministry of Justice put forward a number of (not mutually exclusive) options for expanding corporate criminal liability to areas other than bribery and tax evasion (like fraud and money laundering):

- 1 Legislating to amend the “identification” principle so that it was more able to hold large companies to account;

²⁰ Gov.uk, [UK anti-corruption plan](#), 18 December 2014

²¹ The Guardian, [The fight against corruption begins with political will](#), David Cameron, 11 May 2016

²² Ministry of Justice, [Corporate Liability for Economic Crime, Call for evidence](#), January 2017, p14

²³ As above, p15, and FCA, [UBS fined £160 million for significant failings in relation to LIBOR and EURIBOR](#), 19 December 2012

- 2 Create a new “strict liability” offence based on the principle of vicarious liability. The offence would therefore apply to employees/agents of the company but the company could be prosecuted because of vicarious liability;
- 3 Create a new “strict liability” offence which was not based on vicarious liability, and therefore would be specifically targeted at corporates. To benefit from a defence that the corporate had adequate procedures in place, the burden of proof would be on the defence (the corporate). Out of the options, this is most similar to the section 7 of the Bribery Act 2010 offence;
- 4 Option 3 above but require the prosecution to prove that the company had not taken adequate steps to prevent the unlawful conduct, rather than the defence; or
- 5 Leave the criminal law as it is but look at reforming the regulatory regime (for example FCA powers).

Call for evidence: response

The response to the call for evidence was published in November 2020. It concluded that there was no clear consensus on reform, and noted “significant opposition to reform given the potential adverse impact of new criminal liability on growth and competition.”²⁴

The main points emerging from the response (there were 62 responses) were that:

- A slim majority of respondents did not believe the existing framework provides sufficient deterrent;
- None of the five options mentioned above obtained majority support from respondents;
- 34.5% of respondents felt that reform of the law might adversely impact UK competitiveness and/or growth;
- 73.6% felt that there were examples of corporate criminal conduct where a purely regulatory response would not be appropriate (and therefore criminal sanctions should be available);
- A slim majority said there was a case for introducing a corporate failure to prevent economic crime offence along the lines of section 7 of the Bribery Act 2010; and
- Two-thirds felt that adopting expanded “failure to prevent” offences would improve corporate conduct.

²⁴ Ministry of Justice, [Corporate Liability for Economic Crime, Call for Evidence: Government Response](#), 3 November 2020, para 15

The response therefore considered the evidence received “inconclusive”. It also noted that recent reforms in this area had not yet been fully implemented, including:

- a. the failure to prevent offences relating to tax evasion introduced under the Criminal Finances Act 2017 described above;
- b. the introduction of the [Senior Managers & Certification Regime](#) (a regulatory regime replacing the existing “approved persons regime”. It, for example, requires senior managers of financial services firms to be approved by the regulators); and
- c. the Money Laundering, Terrorist Financing and Transfer of Funds (Information on the Payer) Regulations 2017 (which introduced requirements on financial institutions and “gatekeepers” to the financial system such as tax advisers, to help prevent money laundering and terrorist financing. Failure to comply with these obligation is a criminal offence)

(for more information on these recent reforms, see paragraphs 67 to 70 of the [Government response](#)). Therefore, the Government felt that more time was needed to see the effect of these reforms and then assess what is needed.

Law Commission review

The Law Commission’s review was published in June 2022. It was structured as an “Options Paper” setting out alternatives for reform of corporate criminal liability that would avoid “disproportionate burdens on business”.²⁵ It contained 10 “options for reform”, but did not make any recommendations.

The ten options are:

1. Retain the current general rule of criminal liability applied to corporations – the “identification doctrine” – as it stands.
2. Allow conduct to be attributed to a corporation if a member of its senior management engaged in, consented to, or connived in the offence. This could be drafted so that chief executive officers and chief financial officers are always considered part of an organisation’s senior management.
3. Introduce an offence of failure to prevent fraud by an employee or agent. This would apply when the company has not put appropriate measures in place to prevent their own employees or agents committing a fraud offence for the benefit of the company.
4. Introduce an offence of failure to prevent human rights abuses.
5. Introduce an offence of failure to prevent ill-treatment or neglect.
6. Introduce an offence of failure to prevent computer misuse.

²⁵ Law Commission, Corporate Criminal Liability, [Summary of the options paper](#), 10 June 2022, p4

7. Make publicity orders available (requiring the corporate offender to publish details of its conviction) in all cases where a corporation is convicted of an offence.
8. Introduce a regime of administratively imposed monetary penalties.
9. Introduce civil actions in the High Court, based on Serious Crime Prevention Orders, with a power to impose monetary penalties.
10. Introduce a reporting requirement requiring large corporations to report on anti-fraud procedures.

The review also explicitly rejected some options, including:

- An approach based on the doctrine of *respondeat superior* used in the United States, under which the criminal acts of any employee (regardless of seniority) can be attributed to the corporation, where they were committed in the course of their employment and with an intention to benefit the corporation. This was considered to be too fundamental a change, had not received support from stakeholders and raised “practical concerns about the lack of prosecutorial safeguards”.
- A general “failure to prevent crime” offence. This is because there are already such offences in place for certain crimes, and some crimes (like sexual offences) are unlikely to be committed for the benefit of the corporation or its clients – so there is less need to take extra steps to discourage them. The review said there was a stronger case for a “failure to prevent economic crime” offence, but this could still be too broad, and would overlap with existing offences on bribery and tax evasion.
- Giving courts the option of winding up (closing down) a company convicted of a serious offence, as there are already powers for the Secretary of State for Business to seek that a company be closed down when in the public interest.

An Impact Assessment published alongside the report considered three scenarios: doing nothing (option 0), reforming the identification doctrine and introducing a new offence of failure to prevent fraud (option 1), or implementing only one of these (options 2 and 3). It concluded that the “preferred” option was to implement option 1, “because it achieves the policy objective of improving effectiveness of the law with proportionate change (i.e. the identification doctrine has a smaller change than other rejected options, and only one new failure to prevent offence is implemented). This equates to options 2 and 3 in the 10 options presented above.”²⁶

Law firm DLA Piper said the report put forward a “number of highly credible reforms”,²⁷ but many campaign groups were disappointed. The All-Party Parliamentary Group (APPG) on Fair Business Banking (co-chaired by

²⁶ Law Commission, [Corporate criminal liability: Impact Assessment](#), 10 June 2022

²⁷ DLA Piper, [What next for UK corporate criminal liability?](#) 23 February 2022

Conservatives Kevin Hollinrake and William Wragg) said the report was a “missed opportunity to take an ambitious approach” and criticised the failure to address economic crime other than fraud, like money laundering and false accounting. It said that campaign groups Transparency International, and Spotlight on Corruption agreed with it.²⁸ Co-chair of the APPG on Anti-corruption and responsible tax Margaret Hodge described the Law Commission review as a “thundering disappointment”.²⁹

²⁸ Twitter thread, [APPG Banking](#), 10 June 2022 at 5:08pm

²⁹ The Guardian, [Anti-money laundering proposals ‘uninspired and insipid’, say MPs](#), 10 June 2022

5

Financial Services Act 2021: Corporate crime amendments

During the passage of the Financial Services Act 2021 through the Houses of Commons and Lords, amendments were tabled seeking to introduce a new corporate criminal offence.

House of Commons

Second reading

During the second reading debate on 9 November 2020, backbench MP Kevin Hollinrake (Conservative, Thirsk and Malton) pressed for the introduction of a new corporate economic crime offence. He said:

As the Law Commission rightly said, if we do not change the rules on that, the UK risks falling behind international standards, which I am sure we would not want. That is clearly something to bring forward, but it could be done more hastily in the Bill, with a framework added on later, which would expedite the process. That would make a huge difference.

The Serious Fraud Office has tried to take forward many cases—those involving Serco, Barclays and Olympus, for example—but it could not do that because it had to establish a directing mind principle for the people at the top of those organisations before it could proceed with the offence of corporate fraud. The proposed measure would make that much easier. It is great that the Government are willing to take it forward, but they could do so more quickly.³⁰

Committee stage

The issue was also raised during committee stage. In written evidence, campaign group Spotlight on Corruption included its reasons for the Government to introduce a ‘failure to prevent economic crime offence’:

- to promote strong corporate governance and deter wrongdoing in the financial sector after the UK leaves the EU (protection of market integrity);
- to create a level playing field for how large and small companies are held to account for economic crime, particularly in response to the burgeoning fraud crisis resulting from COVID-19 (fairness);
- to ensure that the UK does not fall behind international standards on prosecuting economic crime (equivalence); and
- to create a level playing field on how liability is attached to companies across different economic crimes within the UK (consistency).³¹

³⁰ [HC Deb 9 November 2020](#), vol 683, col 677

³¹ Financial Services Act, [Written Evidence submitted by Spotlight on Corruption](#), 19 November 2020

In oral evidence, Dr Susan Hawley, Executive Director at Spotlight on Corruption argued that since the *Barclay's* case there has been more legal commentary suggesting large institutions were “beyond the reach of prosecutors for certain economic crimes.” She said:

Legal attempts to resolve this have failed—in fact, the Barclays judgment has now made it even more difficult for prosecutors to prosecute large financial institutions—and only action by Parliament can change that.³²

Asked whether he would support the introduction of a “failure to prevent economic crime” corporate criminal offence, Duncan Hames from campaign group Transparency International replied:

Yes, we would. That is separate to the discussions about the identification doctrine, on which, as I am sure you will be aware, the director of the Serious Fraud Office has frequently shared views and on which now the Law Commission has been invited to bring forward its own options for reform. These are complementary measures.

We now have a “failure to prevent” offence in relation to two areas of offending: one, the Bribery Act and, two, failure to prevent the facilitation of tax evasion. Applying a “failure to prevent” offence more widely, while still considering reform of the identification doctrine in regard to the substantive offence, would be entirely complementary, rather than the House having to consider doing one or the other.³³

The Labour frontbench (Pat McFadden, Abena Oppong-Asare and Jeff Smith) subsequently tabled an amendment (New Clause 24) that would create a new criminal offence for corporates who facilitate economic crime or fail to take steps to prevent economic crime by a person acting in its name (similar in its approach to [Option 3](#) in the Ministry of Justice “Options for reform”).³⁴

It would apply to fraud, false accounting and the main money laundering offences under the Proceeds of Crime Act 2002. Mr McFadden said:

It would create a level playing field between small and large companies; it would send out a strong signal about the kind of financial sector that we want as we come to the end of the transition period; and it would equalise how different kinds of economic crimes are treated, because such a liability—I stress that it would be a corporate liability—already exists when it comes to, for example, bribery or tax evasion. Why should the ignorance defence be available for some offences but not for bribery or tax evasion? The Treasury would never accept it if senior members of a company said, “Oh, we didn’t know we were supposed to pay those taxes.” That would not be a legitimate defence, and yet it can be used for some other kinds of wrongdoing.³⁵

Economic Secretary to the Treasury, John Glen, responded that stronger evidence would be needed before a new offence could be supported:

Before any broader new “failure to prevent” offence for economic crime is introduced, there needs to be strong evidence to support it. It will also be important that any new offence is designed rigorously, with specific

³² [Official Report](#), Public Bill Committee, Financial Services Act, p80

³³ [As above](#), p99

³⁴ [Public Bill Committee Proceedings](#), Financial Services Act, Thursday 3 December 2020, p22

³⁵ [As above](#), p405

consideration given to how it sits alongside associated criminal and regulatory regimes and to the potential impacts on business. The scope of who a new offence applies to must also be holistically worked through.

The Law Commission's work will take some time, but it is clear that we are zoning in on that aspect of the problem. In the light of that response, I ask the right hon. Gentleman to withdraw the new clause.³⁶

Mr McFadden subsequently withdrew the amendment, though he said he suspected “the Minister might meet a very similar amendment later in proceedings on the Bill.”³⁷

Report stage

Two amendments seeking to create new corporate crime criminal offences were tabled for report stage on 13 January 2021.

[New Clause 4](#) was a cross-party amendment in the names of Dame Margaret Hodge and five other MPs. It would create a new criminal offence for financial services firms (those authorised or registered with the Financial Conduct Authority) to facilitate economic crimes, or to fail to take steps to prevent economic crimes committed by people acting on their behalf (such as employees).

[New Clause 30](#) was similar in substance but was tabled by members of Labour's Socialist Campaign Group. The focus of these amendments on financial services is likely driven by the procedural requirement that amendments must be within the scope of the Bill's subject matter.

Neither of these amendments were selected for a vote by the Speaker. Economic Secretary to the Treasury John Glen explained why the Government opposed them:

Before any broader new “failure to prevent” defence for economic crime is introduced, there needs to be strong evidence to support it, as there was when similar bribery and tax evasion offences introduced in 2010 and 2017 respectively took place. A new offence will also need to be designed rigorously, with specific consideration given to how it sits alongside associated criminal and regulatory regimes and to the potential impacts on business.

The proposed new offences in this amendment would lead to a discrepancy in treatment between FCA-regulated businesses and other businesses under criminal law. The 2017 call for evidence did not provide any evidence to suggest financial services businesses should be specifically targeted with a new offence. Indeed, many of the examples provided related to businesses in other sectors.³⁸

³⁶ [Public Bill Committee Proceedings](#), Financial Services Act, Thursday 3 December 2020, p407

³⁷ [As above](#)

³⁸ [HC Deb 13 January 2021, Vol 687](#)

House of Lords

Second reading

At second reading in the House of Lords on 28 January 2021, Lords Hendy (Labour), Rooker (Labour), Garnier (Conservative) and Hodgson (Conservative), and Baronesses Bennett (Green) and Bowles (Liberal Democrat) all spoke in favour of a new corporate criminal offence.

For example, Lord Garnier, a former Solicitor-General, said “the current law does not reflect the reality of modern business life. It is an affront to common sense and justice. As in the United States, we need to introduce vicarious liability into our corporate criminal law.”³⁹

Committee stage

Four corporate crime amendments were tabled at Lords committee stage. [Amendments 81, 82 and 83](#) (in the name of Lord Garnier and three others) each sought to create a new corporate “failure to prevent” criminal offence.

[Amendment 84](#) (in the name of Baroness Bowles and three others) sought to create a new corporate offence of committing or facilitating financial crimes.

In support of her amendment, Baroness Bowles argued:

I know there is some reluctance in the Ministry of Justice, which sat on its hands for ages after its call for evidence on corporate liability, to which I made a submission, and then said there is no new evidence. That was really a bit rich, given that the call for evidence background document itself gave a good exposition of how bad matters are and of many of the reasons why evidence of failures in prosecutions is relatively scant. That is exactly why there is no new evidence—because prosecutors know they cannot succeed against large companies and give up.⁴⁰

In rejecting these amendments, Lords Government Whip Baroness Penn said there needed to be “strong evidence” before reforming the law on a complex area like economic crime, and so said that Government “want to await the conclusions of the Law Commission’s review”.⁴¹

Amendments 81 to 84 were not pressed to a vote,⁴² and no corporate criminal offence amendments were proposed at report stage. The Bill gained royal assent on 29 April 2021 and did not include a new corporate criminal offence.

³⁹ [HL Deb 28 January 2021, vol 809, col 1857](#)

⁴⁰ [HL Deb 3 March 2021, vol 810, col 399GC](#)

⁴¹ [As above](#), col 416GC

⁴² See [HL Deb 8 March 2021, vol 810, col 559GC](#)

6 Stakeholder views

The 62 responses to the Ministry of Justice’s call for evidence (which are summarised [above](#)) came from law firms, financial services firms, trade and industry bodies, [civil society](#) organisations (non-profit interest groups), police organisations, prosecutors, academics, individuals and parliamentarians.⁴³

The consultation response doesn’t match up the organisations to the responses they provided, but it provides a useful understanding of the general sentiment.

Treasury Select Committee

In March 2019 a report published by the Treasury Select Committee (TSC), then chaired by Nicky Morgan, said the Government’s plans to reform the law around corporate liability and economic crime had “stalled”:

Without reform in this area, multi-national firms appear beyond the scope of legislation designed to counter economic crime. That is manifestly unfair, and weakens the deterrent effect a more stringent corporate liability regime may bring.⁴⁴

The TSC report examined in detail the views of different stakeholders, including the Serious Fraud Office’s proposals, which argued for:

“two equally favoured and parallel options”. It called for:

1. Replacing the identification doctrine with a new principle for the attribution of corporate liability. This would set out the circumstances in which a company would be liable for the substantive criminal offence. The SFO’s proposal is that a company would be guilty of the substantive offence if a person associated with it commits that offence intending:

- To obtain or retain business for the company;
- To obtain or retain a business advantage for the company; or
- Otherwise to (financially) benefit the company.

This solution would provide a principled basis on which all companies would be liable for all substantive offences.

2. The introduction of a new offence of failing to prevent economic crime. This solution aligns well to the provisions of section 7 Bribery Act 2010, as well as the new Criminal Finances Act offence of failure to prevent tax evasion, and promotes consistency across the wider economic crime landscape. Section 7 of

⁴³ Ministry of Justice, [Corporate Liability for Economic Crime, Call for Evidence: Government Response](#), 3 November 2020, para 12

⁴⁴ Treasury Committee, [Economic Crime - Anti-money laundering supervision and sanctions implementations](#), 4 March 2019, para 28

the Bribery Act has been proven to be effective in its application. This would allow for a quicker and consistent solution to this urgent problem.⁴⁵

A follow-up inquiry by the TSC on economic crime published on 2 February 2022 said:

“We are disappointed that the Government has not yet implemented reform of corporate criminal liability...it is likely to be years before any change in the law results”.⁴⁶

Media coverage

The Financial Times reported on 3 November 2020, (the day the Ministry of Justice’s response to the consultation was published), criticism from stakeholder groups of the “slow pace” of reform.⁴⁷ Among the stakeholders quoted are:

- Susan Hawley, director at campaign group Spotlight on Corruption
- Barry Vitou, a partner at US law firm Greenberg Traurig
- David Green QC, a former director of the UK Serious Fraud Office
- Lisa Osofsky, current Director of the SFO⁴⁸

A subsequent Financial Times article in August 2021 noted that some stakeholders “fear change could impose a huge compliance burden on companies” which would be especially as the UK emerges from the pandemic.⁴⁹

An FT editorial in September 2021 concluded that “Reform of corporate criminal liability is needed to hold large companies to account”, accusing ministers of “years of dithering”.⁵⁰

Financial Action Task Force

The Financial Action Task Force (FATF) sets international standards for countering money laundering and terrorist financing. It’s an inter-governmental body set up in 1989 which now has 37 members (including the UK).⁵¹

In its last analysis (Mutual Evaluation) of the UK’s standards in 2018, it said:

Where legal persons are involved in offending, the UK will wind up shell or front companies and pursue prosecution of the natural

⁴⁵ Treasury Committee, [Economic Crime - Anti-money laundering supervision and sanctions implementations](#), 4 March 2019, para 188

⁴⁶ Treasury Committee, [Eleventh Report of Session 2021–22](#), 2 February 2022, Summary

⁴⁷ Financial Times, [“Campaigners criticise slow pace of reform to UK corporate crime law”](#), 3 November 2020 (subscription only)

⁴⁸ [As above](#)

⁴⁹ Financial Times, [“New laws could make it easier to prosecute companies in criminal courts”](#), 30 August 2021 (subscription only)

⁵⁰ Financial Times, [“UK plc should not be above the law”](#), 2 September 2021 (subscription only)

⁵¹ Financial Action Task Force, [FATF Members and Observers](#)

persons or civil or regulatory actions. Complicit legal persons are investigated as part of the broader investigation, but rarely convicted. This is because the UK's ability to prosecute large legal persons for criminal ML [money laundering] offences under POCA and notable predicates such as fraud remains limited due to difficulties in proving criminal intent.⁵²

The FATF report was cited by Pat McFadden in making the case for a new corporate economic crime offence as part of the committee stage of the Financial Services Act 2021. He noted that “The lack of such an offence was also pointed out in the Financial Action Task Force 2018 UK evaluation, which pointed out the difficulties in proving criminal intent.”⁵³

⁵² Financial Action Task Force, [United Kingdom Mutual Evaluation Report](#), December 2018, p71

⁵³ [Official Report](#), Public Bill Committee, Financial Services Act, p406

7

International comparisons

United States

Because of its wider treatment of the concept of vicarious liability, the United States is often used as a comparator. The 2019 Treasury Select Committee report quotes Naomi Hirst (from campaign group Global Witness) on the advantages of the US system:

It is worth considering that the DOJ [Department of Justice] in the United States have a definition of vicarious liability that they can use very easily, very successfully, and we are very far away from that. That is to the point where, from the outside, it might look like the UK is actually outsourcing some of our corporate prosecutions to other jurisdictions that can do this much easier than we can.⁵⁴

It also looked at Mark Thompson's, then Interim Director of the Serious Fraud Office, analysis of the implications of the difference between the US and UK law:

They have significant advantages, particularly in respect of dealing with companies and corporate entities because their system relies on vicarious liability. If an employee of a bank is involved in money laundering, the bank is pretty much liable. We do not have that here, which makes it more difficult for British regulators and prosecutors to take the same action that our American colleagues take.⁵⁵

The United States example was also explored by the then Solicitor General (Robert Buckland) in the report. He said:

Nobody can deny that [the United States] is not anything other than a very vigorous free market economy, and yet its criminal rules on corporate liability are very tight indeed. They have a system of vicarious criminal liability, which means that the corporate is responsible for the acts of the individual, even if the corporate has taken steps to stop or prevent the individual from wrongdoing. That is a model we need to look at that very carefully.⁵⁶

However, the Solicitor General did note some potential drawbacks to the position taken by the US:

“In going down the path of enhanced corporate criminal liability, we must not take away from the fact that there will be cases of rogue individuals who behave in a way that a well-intentioned company did not intend or wish. It would be a false choice for us to make, when it comes to prosecution, between

⁵⁴ Treasury Committee, [Economic Crime - Anti-money laundering supervision and sanctions implementations](#), 4 March 2019, para 189

⁵⁵ Ibid

⁵⁶ Ibid, para 190

corporates and individuals. This is one area where we need to have our cake and eat it. [...] What draws me away from the American vicarious liability model is that it tends to focus very much on the corporate and not on the individual, in a way that the public would be concerned about.”⁵⁷

Expanding vicarious liability along the lines of the US model, so that it extends beyond “regulatory” offences, would be roughly equivalent to option 2 in the Ministry of Justice’s Call for Evidence described above. The Financial Times notes that the US model is “often criticised for being too blunt”.⁵⁸

Germany and the EU

Germany has for some time been considered an outlier in not providing for any form of corporate criminal liability⁵⁹, but that could change soon. In August 2020, law firm Pinsent Masons wrote:

Although there is no corporate criminal law in Germany yet, fines of up to €10m can be imposed on companies if managers commit criminal or administrative offences, including the failure to take compliance measures. Alternatively, a forfeiture order can be issued.

[...]

The [German] Federal Ministry of Justice has recently published the draft Corporate Sanctions Act which would introduce corporate criminal liability in Germany, and make enforcement action against companies mandatory in cases of reasonable suspicion. The draft law aims to provide incentives for compliance measures and the investigation and disclosure of compliance violations and provides for monetary sanctions of up to 10% of the annual worldwide group turnover.

[...]

It should be noted that contrary to other corporate sanction laws, such as the UK Bribery Act, the German draft Corporate Sanctions Act does not only apply to specific crimes like bribery and anti-money laundering, but to each and any illegal act that would comprise to a criminal offence in Germany or abroad, in that sense it is more similar to the UK's failure to prevent the facilitation of tax evasion offence which criminalises a corporate's failure to prevent any act that amounts to dishonest facilitation.⁶⁰

The proposed legislation failed to pass in June 2021 because two parties, the Christian Social Union and the Social Democrats, could not agree on its terms. After the formation of a new government following federal elections in late 2021, corporate criminal liability reform is reportedly “back on the agenda”⁶¹ but it “remains to be seen” what and when reforms will be passed.⁶²

⁵⁷ Ibid

⁵⁸ Financial Times, [UK plc should not be above the law](#), 2 September 2021

⁵⁹ See the useful liability [map](#) produced by law firm Clifford Chance, dated April 2016

⁶⁰ Pinsent Masons, [Germany to strengthen criminal liability for acts committed in UK](#), 4 August 2020

⁶¹ Pinsent Masons, [New German government puts corporate criminal law back on the agenda](#), 7 December 2021

⁶² DLA Piper, [Germany: Corporate sanctions reform is on the way](#), 23 February 2022

The EU's Sixth Money Laundering Directive⁶³ required Member States to “take the necessary measures to ensure that legal persons can be held liable”⁶⁴ for money laundering crimes.

The UK Government decided not to opt in on the basis that the “UK's domestic legislation is already largely compliant with the Directive's measures” and in fact “goes much further”⁶⁵ in some areas.

In oral evidence to the Financial Services Act 2021 Public Bill Committee, Susan Hawley from Spotlight on Corruption said:

Under the EU's sixth anti-money laundering directive, all states must have corporate criminal liability and must impose criminal and non-criminal sanctions that are proportionate and dissuasive. We are already seeing countries such as Germany taking really strong steps to implement that. It has a corporate sanctions Bill coming up, which has a clause that requires prosecutors to investigate suspicions of corporate crime. It is a very strong Bill. Before that, Germany was the outlier and had no proper corporate criminal liability. We see it in the Netherlands as well, where increasing levels of corporate fines are being imposed for money laundering, and there is a very strong corporate liability framework there as well. In Ireland, the Irish Law Commission has recommended changes to the law on corporate liability. We are seeing a raising of standards across the EU that the directive will bring in the context of money laundering.⁶⁶

Law Commission 2010 review

The Law Commission's last review of this area (now slightly dated, from 2010) considered the models adopted in different countries. After explaining that some countries operated a “general liability” scheme (where corporate criminal liability used the same principles for all different types of crimes) and some adopted different models for different criminal offences, it said:

Most jurisdictions adopt a general liability scheme. Many have a generic – one size fits all – model that applies to all types of offence. So for example the USA, Austria, Belgium, France, and South Africa apply the same model whatever the type of offence... Australia...and Canada on the other hand have a general liability scheme but apply different models according to the fault element of the offence...It is thus possible to develop a relatively simple scheme which caters for the full range of types of offences within it (as in Australia and Canada). This has the advantage that the jurisprudence in relation to corporate liability can develop independently of other principles of criminal liability.

England and Wales has a complex scheme combining both different liability models applying to types of offence together with some exempt offences to which specific rules apply. Examples of [these] are the stand alone offence of

⁶³ [OJ L 284/22, 12 November 2018](#)

⁶⁴ See Article 7, para 1 of the Directive

⁶⁵ Home Office and Ministry of Justice, [Eighth Annual Report](#) to Parliament on the Application of Protocols 19 and 21 to the Treaty on European Union (TEU) and the Treaty on the Functioning of the Union (TFEU) in Relation to EU Justice and Home Affairs (JHA) Matters (1 December 2016 – 30 November 2017), February 2018, p7

⁶⁶ [Official Report](#), Public Bill Committee, Financial Services Act, pp 82 and 83

corporate manslaughter and the Law Commission proposal in relation to bribery [which became section 7 of the Bribery Act 2010].⁶⁷

⁶⁷ Law Commission, [Criminal Liability in Regulatory Contexts](#), published 25 August 2010, paras C36 and C37

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